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**Title: Business Plan 2016-21 Development**

**Report of: Keelman Homes Development & Investment Manager**

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### **Purpose of Report**

1. The purpose of this report is to provide the Board with an update on the planned activity to develop the Keelman Homes five year business plan.

### **Background**

2. Business planning assists with prioritising business activities, monitoring milestones, projecting growth and staffing needs, and it details a company's Corporate objectives and values. A business plan should take into account a company's Risk and Growth Strategy, Performance Management Framework, Vision, and other relevant operational and strategic plans as well as external strategies. In order to review, plan and detail Keelman Homes vision and objectives going forward, it is proposed to develop a five year Business Plan.
3. At its meetings in March, May and July 2015, the Board approved an updated Operational Risk Register, a Risk Management Policy and a Strategic Risk Register. Some of the risks identified in these documents and policies will be mitigated by the development of a five year Business Plan.
4. In addition, the development of a five year business plan for Keelman Homes could also be a useful tool for attracting investment and raising the company's profile.

### **Business Plan Development**

5. A Board Away Day is held is being held on 5 November 2015 to develop the Keelman Homes Business Plan 2016-20. This is proposed to be an interactive session focussing on current challenges and opportunities.
6. Board Members will be asked to review and approve key strategic objectives and the company's direction, taking into account local and national government agenda. Establishing risk appetite will also be an important factor in planning future activities and growth.
7. It is proposed the session will be facilitated and supported by the Managing Director and Development and Investment Manager.

### **Financial Implications**

8. There are no financial implications arising from this report.

### **Health and Environmental Implications**

9. There are no health and environmental implications arising from this report.

### **Equality and Diversity Implications**

10. There are no equality and diversity implications arising from this report.

### **Value for Money implications**

11. There are no value for money implications arising from this report.

### **Consultation carried out**

12. It has not been necessary to carry out any consultation during the compiling of this report.

### **Recommendation**

46. The views of the Board are sought on update on the planned activity to develop the Keelman Homes five year business plan.